

# Interim Quality Assurance Report 2021

Institution: Seton Hill University

**Academic Business** 

Unit: School of Business

Date of Submission: January 31, 2022

Name and email of

contact for this report: Dr. Debasish Chakraborty dchakraborty@setonhill.edu



## INTRODUCTION

The purpose of the Interim Quality Assurance Report is to (1) provide results and your assessment of student learning and achievement in relation to the academic business unit's stated goals, (2) provide evidence that the academic business unit continues to comply with the IACBE's Accreditation Principles, and (3) provide IACBE with data needed to evaluate achievement of its accredited programs individually and in aggregate.

Each accredited member of the IACBE is required to submit an Interim Quality Assurance Report midway through its awarded period of accreditation. In the Interim Quality Assurance Report, the academic business unit will report the following information:

- 1. Institutional Information
- 2. Listing of Accredited Programs
- 3. Institutional and Program Enrollments
- 4. Degrees Conferred in Accredited Programs
- 5. Student Learning Assessment Results for Accredited Programs
- 6. Operational Assessment Results for the Academic Business Unit
- 7. Revised Outcomes Assessment Plan
- 8. Self-evaluation of the Academic Business Unit's compliance with the Principles

The "Reporting Year" is the most recently completed academic year. With a report due date of 11/1 annually, the Reporting Year will be the academic year immediately prior (usually the most recently completed period running Aug/Sept through May/June).

# 1. Institutional and Contact Information

Institution's Name: Seton Hill Unive	Institution's Name: Seton Hill University				
Institution's Physical Address:	1 Seton Hill Drive				
	Greensburg, PA 15601				
Institution's Mailing Address:					
(if different than physical address):					
Email: N/A	Website: www.setonhill.edu				
Telephone (with country code if outsi	ide of the United States): (800)-826-6234 Local (724)-830-2200				
Type of Institution: Pub	lic X Private Nonprofit Private For-Profit HBCU				
(check all that apply) Trib	al X Faith-Based Career/Tech Community College				
Provide the following information for the	president/CEO of your institution:				
Name: Dr. Mary Finger					
Position Title: President					
Email: mfinger@setonhill.e					
Telephone (with country code if outs	side of the United States): (724)-838-4211				
Provide the following information for the	chief academic officer of the institution:				
Name: Susan Yochum, SC, PhD					
Position Title: Provost					
Email: yochum@setonhill.e	edu				
Telephone (with country code if outs	side of the United States): (724)-830-1044				

Provide the following information for the primary representative to the IACBE. This is the person who: will be contacted with all IACBE correspondence, will receive invoices, and will hold IACBE voting rights.

	Name: <u>Dr. l</u>	Debasish C	Chakraborty					
	Position Title:	Dean, S	School of Busine	SS				
	Highest Earned	Degree:	PhD	Email:	dchakraborty@	setonhi	ll.edu	
	Telephone (wit	h country (	code if outside o	of the United States):	(724)-55	2-1733		
Provide	the following in	formation	n for each acad	emic business unit	included in this	report:		
	ABU NAME:	School of	Business					_
	Name:	Dr. Debas	ish Chakraborty					_
	Position Title:	Dean, Sch	ool of Business					_
	Highest Earned	Degree:	PhD	Email:	dchakraborty@	setonhil	l.edu	_
	Telephone (with	າ country ເ	ode if outside o	f the United States):	(724) 552-1733			_
	ABU NAME:							-
	Name:							_
	Position Title:							_
	Highest Earned	Degree:		Email:				_
	Telephone (with	າ country ເ	ode if outside o	f the United States):				_
Provide	the following in	formation	n nertaining to	any individuals who	n are alternate r	anrasar	statives to the IACBE. Check the b	ov on the
	_			uld be copied on al		•		OX OII THE
Name:	Dr. Doina Vlad		Title:	Program Coordina	tor Accounting	Fmail:	vlad@setonhill.edu	
				Economics, and Fir			The section in the se	
Name:	Dr. Douglas Nel	son	Title:	Director, MBA Pro	gram	Email:	dnelson@setonhill.edu	
Name:	Bernadette Mei	ndish	Title:	Administrative Ass	istant	Email:	mendish@setonhill.edu	$\boxtimes$

# 2. IACBE-Accredited Programs and Locations

Provide a listing of all of the business programs accredited by the IACBE. These programs are identified on your Membership Status page available on the IACBE website under Accreditation > Member Status. This listing must also include all accredited Majors, Concentrations, Focus Areas, Specializations, etc. associated with the programs (as identified on your Member Status page). Add rows as needed. *Contact your IACBE liaison if you believe there are changes needed to the accredited program list as identified on your Member Status page.* 

For those institutions with more than one Academic Business Unit delivering IACBE-accredited programs, Identify the academic unit(s) that administer the programs. (Add or delete rows as needed):

ACCREDITED PROGRAM	ACADEMIC UNIT ADMINISTERING THE PROGRAM
Master of Business Administration (Specializations)	School of Business
Entrepreneurship	School of Business
Forensic Accounting and Fraud Examination	School of Business
Healthcare Administration	School of Business
Management	School of Business
Project Management	School of Business
Bachelor of Science in Business Administration (Concentrations)	School of Business
Entrepreneurship	School of Business
Healthcare Administration	School of Business
Human Resources	School of Business
Information Management	School of Business
International Organization	School of Business

ACCREDITED PROGRAM	ACADEMIC UNIT ADMINISTERING THE PROGRAM
Marketing	School of Business
Bachelor of Science in Accounting	School of Business
Bachelor of Science in Business	School of Business

Please provide a list of all locations offering the above listed accredited programs (add or delete rows as needed).

LOCATION	ADDRESS
Seton Hill University	1 Seton Hill Drive, Greensburg, PA 15601

# 3. Institutional and Program Enrollments

What are the beginning and end dates of your most recently completed academic year (AY)? (MM/YY –MM /YY) 08/20 – 05/21

What academic year was used for the Self-Study of your last IACBE accreditation review? (YYYY – YYYY) 2018 - 2019

Provide figures for the institution's overall total enrollment 1- at the beginning of the Reporting Year and 2- at the beginning (first term) of the academic year of your last IACBE Self-Study.

## Notes:

"Enrollment" refers to the total number of students pursuing programs offered by the institution as of the start of the academic year, not the number of students admitted/accepted in a given year.

TOTAL INSTITUTIONAL ENROLLMENT			
Reporting AY AY of Last Self-Study			
2,182 (2020-2021)	2,276 (2018-2019)		

For each IACBE-accredited program (as listed on your IACBE Member Status Page), provide the unduplicated headcount \* enrollment in the program 1- at the beginning (first term) of the Reporting Year and 2- at the beginning (first term) of the academic year of your last IACBE Self-Study. (Add or delete rows in the table as needed)

	ENROLLMENT		
ACCREDITED PROGRAM	REPORTING AY 2020/2021	AY OF LAST SELF-STUDY 2018/2019	
Master of Business Administration (Specializations)			
Entrepreneurship	5	4	
Forensic Accounting and Fraud Examination	15	8	
Healthcare Administration	29	20	
Management	47	74	
Project Management	19	0	
Bachelor of Science in Business Administration (Concentrations)			
Entrepreneurship	20	23	
Healthcare Administration	20	8	
Human Resources	51	41	
Information Management	9	6	
International Organization	4	5	

	ENROLLMENT		
ACCREDITED PROGRAM	REPORTING AY 2020/2021	AY OF LAST SELF-STUDY 2018/2019	
Marketing	37	57	
Bachelor of Science in Accounting	59	47	
Bachelor of Science in Business	97	109	
Totals	297	296	

<sup>\*</sup> Unduplicated headcount = total headcount irrespective of prior or dual program enrollments. In other words, do not count any student more than once no matter the number of programs that the students have pursued.

# 4. Degrees Conferred in Accredited Programs

For each IACBE-accredited program, provide figures for the number of degrees conferred in the program during 1- the Reporting Year and 2 – during the year of your last IACBE Self-Study. (Add or delete rows in the table as needed):

	NUMBER OF DEGREES CONFERRED		
ACCREDITED PROGRAM	REPORTING AY 2020/2021	AY OF LAST ACCREDITATION REVIEW 2018/2019	
Master of Business Administration (Specializations)			
Entrepreneurship	1	2	
Forensic Accounting and Fraud Examination	8	2	
Healthcare Administration	18	5	

	NUMBER OF DEGREES CONFERRED		
ACCREDITED PROGRAM	REPORTING AY 2020/2021	AY OF LAST ACCREDITATION REVIEW 2018/2019	
Management	22	37	
Project Management	10	0	
Bachelor of Science in Business Administration (Concentrations)			
Entrepreneurship	3	6	
Healthcare Administration	0	0	
Human Resources	14	9	
Information Management	1	2	
International Organization	0	0	
Marketing	15	12	
Bachelor of Science in Accounting	16	10	
Bachelor of Science in Business	19	21	
Totals	68	60	

# **5A. Student Learning Assessment Results for IACBE-Accredited Programs**

For each IACBE-accredited program in the Reporting Year, provide the following student learning assessment information as stated in the OAP in place during the Reporting Year.

- a. intended student learning outcomes (ISLOs)
- b. direct measures of student learning that are used for assessing the ISLOs
- c. performance objectives for each direct measure of learning
- d. indirect measures of student learning that are used for assessing the ISLOs

- e. performance objectives for each indirect measure of learning.
- f. and g. Provide the (data) results and summary analysis of the results from implementation of the direct and indirect assessment measures during the Reporting Year.
- h. Provide (h) an indication of whether the performance objective was Met or Not Met for each of the intended learning outcomes as determined by the results.
- i. For each area noted as "Not Met" in "h", provide a provide a narrative explanation of the action plan for improving student performance and/or achieving the objective/target for that ISLO. Include anticipated timeline(s) for implementation of improvements. (add rows as needed)

## Instructions:

A separate table must be provided for each IACBE-accredited program as listed in your outcomes assessment plan and IACBE Member Status Page. Data for programs with majors/concentrations/tracks can be consolidated at the degree level if they share the same business core curriculum.

Delete italicized red text and insert your information.

Add tables as needed for additional programs.

Add or delete rows as needed for additional or fewer intended student learning outcomes and assessment measures.

In the sections of the learning assessment results tables labeled "Summary of Achievement of Intended Student Learning Outcomes," do not add or delete columns. Space is provided in these sections for four direct measures of student learning and four indirect measures of student learning. If you are employing fewer than this number of assessment instruments, simply leave cells in the unused columns blank. If you are employing more than this number of instruments, you will need to create additional Summary-of-Achievement tables to report your assessment information.

In the Summary of Achievement tables, the Row # will correspond to the same ISLO # as provided in (a). The Direct Measure # (column header) will correspond to the assessment measure # provided in (b):

(i) enter 'Met' in a given cell of a table if the performance objective for the instrument in that column was achieved for the intended learning outcome in that row

(ii) enter 'Not Met' if the performance objective for the corresponding assessment measure was not achieved for the intended learning outcome in that row, or leave the cell blank if the instrument in that column does not measure the intended learning outcome in that row.

	PROGRAM NAME: BACHELORS OF SCIENCE IN BUSINESS ADMINISTRATION			
a.	a. Intended Student Learning Outcomes (Program ISLOs)			
1.	Students will be able to apply relevant disciplinary knowledge and competencies appropriate to the study of business			
2.	Business students will employ skills appropriate for functionally ethically in a professional work place			
3.	Business Students will be able to use decision support tools to create solutions to business problems			
4.	Students will be able to apply strategic planning skills to solve problems.			
	Assessment Instruments for Intended Student Learning Outcomes— rect Measures of Student Learning:	c. Performance Objectives (Targets/Criteria) for Direct Measures:		
1.	Direct Measure 1 Comprehensive Exam Program ISLOs assessed by this Measure: List of outcomes 1, 2, 3, 4	Objective (Target/Criterion) for Direct Measure 1 80% of the students will score an 80% or better on the group of test questions that measure ISLOs 1, 2, 3, and 4.		
	Assessment Instruments for Intended Student Learning Outcomes—direct Measures of Student Learning:	e. Performance Objectives (Targets/Criteria) for Indirect Measures:		
1.	1. No Indirect Measures			

Assessment Results			
f. Summary of Results from Implementing Direct Measures of Student Learning:			
1. Summary analysis of Results for Direct Measure 1: Approximately 30.6 % of the students scored more than 80% in the comprehensive Exam.			
g. Summary of Results from Implementing Indirect Measures of Student Learning:			
h. Summary of Achievement of Intended Student Learning Outcomes: (enter Met or Not Met)			
Intended Student Learning Outcomes	ntended Student Learning Outcomes Learning Assessment Measures		
(ISLOs)	Direct Measures of Student Learning	Indirect Measures of Student Learning	

		Direct Measure 1	Direct Measure 2	Direct Measure 3	Direct Measure 4	Indirect Measure 1	Indirect Measure 2	Indirect Measure 3	Indirect Measure 4
Program ISLOs		Performance Objective Was							
1.	Program Learning Outcome 1	Not Met							
2.	Program Learning Outcome 2	Not Met							
3.	Program Learning Outcome 3	Not Met							
4.	Program Learning Outcome 4	Not Met							

# i. Proposed Courses of Action for Improvement in Learning Outcomes for which Performance Targets Were Not Met:

- 1. Course of Action 1: Review the questions in the comprehensive exams to ensure it reflects assessment of the 4 ISLOs
- 2. Course of Action 2: Review syllabuses to ensure that the contents covers the areas of the 4 ISLOs
- 3. Course of Action 3: Review teaching materials and emphasis to ensure coverage of the topis of the 4 ISLOs.

	PROGRAM NAME: BACHELORS OF SCIENCE IN ACCOUNTING						
a.	. Intended Student Learning Outcomes (Program ISLOs)						
1.	1. Students will be able to apply relevant disciplinary knowledge and competencies appropriate to the study of business						
2.	2. Accounting students will employ skills appropriate for functionally ethically in a professional work place						
3.	Accounting students will be able to use decision support tools to creat	e solutions to business problems					
4.	Accounting students will be able to apply strategic planning skills to so	olve problems.					
	Assessment Instruments for Intended Student Learning Outcomes— rect Measures of Student Learning:	c. Performance Objectives (Targets/Criteria) for Direct Measures:					
1.	Direct Measure 1 Comprehensive Exam Program ISLOs assessed by this Measure: List of outcomes 1, 2, 3, 4	Objective (Target/Criterion) for Direct Measure 1 80% of the students will score an 80% or better on the group of test questions that measure ISLOs 1, 2, 3, and 4.					

	Assessment Instruments for Intended Student Learning Outcomes—lirect Measures of Student Learning:	e. Performance Objectives (Targets/Criteria) for Indirect Measures:				
1.	Indirect Measure 1: No indirect measures					
	Assessment Instruments for Intended Student Learning Outcomes— ect Measures of Student Learning:	c. Performance Objectives (Targets/Criteria) for Direct Measures:				
1.	Direct Measure 1 Comprehensive Exam Program ISLOs assessed by this Measure: List of outcomes 1, 2, 3, 4	Objective (Target/Criterion) for Direct Measure 1 80% of the students will score an 80% or better on the group of test questions that measure ISLOs 1, 2, 3, and 4.				
	Assessment Instruments for Intended Student Learning Outcomes—lirect Measures of Student Learning:	e. Performance Objectives (Targets/Criteria) for Indirect Measures:				
1.	No Indirect Measures					

## **Assessment Results**

- f. Summary of Results from Implementing Direct Measures of Student Learning:
- 1. Summary analysis of Results for Direct Measure 1: Approximately 25% of the students scored more than 80% in the comprehensive Exam.
- g. Summary of Results from Implementing Indirect Measures of Student Learning:
- h. Summary of Achievement of Intended Student Learning Outcomes: (enter Met or Not Met)

Intended Student Learning Outcomes		Learning Assessment Measures									
	(ISLOs)	Dire	ect Measures o	f Student Lear	ning	Indirect Measures of Student Learning					
		Direct Measure 1	Direct Measure 2	Direct Measure 3	Direct Measure 4	Indirect Measure 1	Indirect Measure 2	Indirect Measure 3	Indirect Measure 4		
	Program ISLOs	Performance Objective Was	Performance Objective Was	Performance Objective Was	Performance Objective Was	Performance Objective Was	Performance Objective Was	Performance Objective Was	Performance Objective Was		
1.	Program Learning Outcome 1	Not Met									
2.	Program Learning Outcome 2	Not Met									
3.	Program Learning Outcome 3	Not Met									
4.	Program Learning Outcome 4	Not Met									

i. Proposed Courses of Action for Improvement in Learning Outcomes for which Performance Targets Were Not Met:

- 4. Course of Action 1: Review the questions in the comprehensive exams to ensure it reflects assessment of the 4 ISLOs
- 5. Course of Action 2: Review syllabuses to ensure that the contents covers the areas of the ISLOs
- 6. Course of Action 3: Review teaching materials and emphasis to ensure coverage of the topis of the ISLOs.

	PROGRAM NAME: MASTERS IN BUSINESS ADMINISTRATION (MBA)							
a.	a. Intended Student Learning Outcomes (Program ISLOs)							
1.	Students will be able to solve diverse business challenges utilizing well-developed problem solving skills across functional business areas							
2.	Students will be able to evaluate organizational problems from a global perspective							
3.	Students will be able to integrate standards of ethical behavior into the	ir management decision making process						
4.	Students will be able to construct communication skills appropriate to a	myriad of business situations						
5.	Students will be ab le to adapt well-developed communication skills app	oropriate to a myriad of business solutions.						
	Assessment Instruments for Intended Student Learning Outcomes— rect Measures of Student Learning:	c. Performance Objectives (Targets/Criteria) for Direct Measures:						
1.	Direct Measure 1 MBA Capstone Project: Research paper and Presentations Program ISLOs assessed by this Measure: List of outcomes 1.	Objective (Target/Criterion) for Direct Measure 1 80% of the students will score an 80% or better on the group of test questions that measure ISLOs 1.						
2.	Direct Measure 2 MBA Capstone Project: Research paper and Presentations Program ISLOs assessed by this Measure: List of outcomes 2.	Objective (Target/Criterion) for Direct Measure 1 80% of the students will score an 80% or better on the group of test questions that measure ISLOs 2.						
3.	Direct Measure 3 MBA Capstone Project: Research paper and Presentations Program ISLOs assessed by this Measure: List of outcomes 3.	Objective (Target/Criterion) for Direct Measure 1 80% of the students will score an 80% or better on the group of test questions that measure ISLOs 3.						
4.	Direct Measure 4: MBA Capstone Project: Research paper and Presentations  Program ISLOs assessed by this Measure: List of outcomes 4.	Objective (Target/Criterion) for Direct Measure 1 80% of the students will score an 80% or better on the group of test questions that measure ISLOs 4.						

5.	Direct Measure 5: MBA Capstone Project: Research paper and Presentations Program ISLOs assessed by this Measure: List of outcomes 5.	Objective (Target/Criterion) for Direct Measure 1 80% of the students will score an 80% or better on the group of test questions that measure ISLOs 5.						
	Assessment Instruments for Intended Student Learning Outcomes— lirect Measures of Student Learning:	e. Performance Objectives (Targets/Criteria) for Indirect Measures:						
1.	Indirect Measure 1 Student Survey Results on SLOs # 1	At least 80% of the surveyed students will rate "good or very good" on achievements of SLO # 1						
2.	Indirect Measure 2 Student Survey Results on SLOs # 2	At least 80% of the surveyed students will rate "good or very good" on achievements of SLO # 2						
3.	Indirect Measure 3 Student Survey Results on SLOs # 3	At least 80% of the surveyed students will rate "good or very good" on achievements of SLO # 3						
4.	Indirect Measure 4 Student Survey Results on SLOs # 4	At least 80% of the surveyed students will rate "good or very good" on achievements of SLO # 4						
5.	Indirect Measure 5 Student Survey Results on SLOs # 5	At Least 80% of the surveyed students will rate "good or very good" on achievements of SLO # 5						

As	Assessment Results						
f.	f. Summary of Results from Implementing Direct Measures of Student Learning:						
1.	Summary analysis of Results for Direct Measure 1: Approximately 78.13% % of the students scored more than 80% in the comprehensive Exam.						
2.	Summary analysis of Results for Direct Measure 2: Approximately 85.94% % of the students scored more than 80% in the comprehensive Exam						
3.	Summary analysis of Results for Direct Measure 3: Approximately 92.19 % % of the students scored more than 80% in the comprehensive Exam						
4.	Summary analysis of Results for Direct Measure 4: Approximately 84.38% of the students scored more than 80% in the comprehensive Exam						
5	Summary analysis of Results for Direct Measure 5: Approximately 90.63 % % of the students scored more than 80% in the comprehensive Exam						
g.	g. Summary of Results from Implementing Indirect Measures of Student Learning:						
1.	Summary analysis of Results for Indirect Measure 1: Approximately 88.37 % of the students rated "good or very good" on the student survey						

- 2. Summary analysis of Results for Indirect Measure 2: Approximately 90.70%% of the students rated "good or very good" on the student survey
- 3. Summary analysis of Results for Indirect Measure 3: Approximately 88.37 % of the students rated "good or very good" on the student survey
- 4. Summary analysis of Results for Indirect Measure 4: Approximately 90.70% of the students rated "good or very good" on the student survey
- 5 Summary analysis of Results for Indirect Measure 5: Approximately 83.72 % of the students scored rated "good or very good" on the student survey

## h. Summary of Achievement of Intended Student Learning Outcomes: (enter Met or Not Met)

Intended Student Learning Outcomes		Learning Assessment Measures								
	(ISLOs)	Dire	ect Measures o	f Student Lear	ning	Indirect Measures of Student Learning				
		Direct Measure 1	Direct Measure 2	Direct Measure 3	Direct Measure 4	Indirect Measure 1	Indirect Measure 2	Indirect Measure 3	Indirect Measure 4	
	Program ISLOs	Performance Objective Was	Performance Objective Was	Performance Objective Was	Performance Objective Was	Performance Objective Was	Performance Objective Was	Performance Objective Was	Performance Objective Was	
-	Program Learning Outcome 1	Not Met				Met				
2	2. Program Learning Outcome 2	Met				Met				
3	3. Program Learning Outcome 3	Met				Met				
4	I. Program Learning Outcome 4	Met				Met				
į	5. Program Learning Outcome 5	Met				Met				

## i. Proposed Courses of Action for Improvement in Learning Outcomes for which Performance Targets Were Not Met:

- 7. Course of Action 1: Review teaching materials and emphasis to ensure coverage of the topis of the ISLO  $\#\,1$
- 8. Course of Action 2: Review syllabuses to ensure that the contents covers the areas of the ISLO  $\#\,1$
- 9. Course of action 3: Adopt the same course of action list 1-2 to improve scores for ISLOs 2, 3, 4, and 5

# 5B. Assessment of Student Learning for Majors, Concentrations, Focus Areas, Specializations, etc.

If any of the programs contain majors, concentrations, focus areas, specializations, etc. that are not broken out as individual programs in the above outcomes results, describe the ways in which the academic business unit ensures academic quality in each of these disciplinary component areas of the programs.

The methods for ensuring academic quality may include, but are not limited to, similar outcomes assessment as within the OAP; periodic program reviews that include these disciplinary component areas; reviews, analyses, and evaluations of the results of embedded assessments in the courses comprising the disciplinary component areas; etc.

In addition to input- and process-based measures of academic quality (e.g., curricular content; student admissions and retention standards; faculty qualifications; student academic support services; facilities, equipment, and learning and technological resources; program delivery; teaching; student advising; etc.), the methods for ensuring academic quality in the majors must also utilize outcomes-based measures of quality (e.g., imminent graduates'/graduating seniors' satisfaction with the disciplinary component areas; alumni satisfaction with the disciplinary component areas; job placement/employment of graduates; job advancement of graduates; employer satisfaction with job performance of graduates; graduates' success in advanced programs; student success in passing certification examinations; advisory board approval of the disciplinary component areas; etc.). For additional guidance, please refer to Principle 4 in the Self-Study Manual.

#### **RESPONSE:**

illester (Fall 20	21) and the major o	louises are not ye	i onereu to studei	its.	

## 6. Operational Assessment Results for the Academic Business Unit

Provide operational assessment information for the academic business unit. This information must include the following elements: (a) intended operational outcomes (IOOs) for the academic business unit, (b) a listing of the measures/methods that are used for assessing the IOOs, (c) performance objectives for each operational assessment measure/method, (d) results from the implementation of the operational assessment measures/methods, and (e) an indication of whether the academic business unit achieved each of the intended operational outcomes as determined by the performance objectives identified by the academic business unit in its outcomes assessment plan.

#### Notes:

If there is more than one Academic Business Unit, please provide a table for each.

Insert or delete rows in the table as needed in order to accommodate the number of your intended operational outcomes.

Delete *italicized red* text and insert your information.

Add rows as needed for additional intended operational outcomes and assessment measures.

In the section of the operational assessment results table labeled "Summary of Achievement of Intended Operational Outcomes," do not add or delete columns. Space is provided in this section for eight operational assessment measures. If you are employing fewer than this number of assessment instruments, simply leave cells in the unused columns blank. If you are employing more than this number of instruments, you will need to create additional summary-of-achievement tables to report your assessment information. In this section of the table, (i) enter 'Met' in a given cell of a table if the performance objective for the instrument in that column was achieved for the intended operational outcome in that row, (ii) enter 'Not Met' if the performance objective for the instrument in that column was not achieved for the intended operational outcome in that row, or (iii) leave the cell blank if the instrument in that column does not measure the intended operational outcome in that row.

	OPERATIONAL ASSESSMENT					
a.	a. Intended Operational Outcomes (IOOs)					
1.	The Business unit faculty will participate in professional development activities					
2.	The Business unit faculty will have business experience					
3.	The Business unit will provide regular student-advising					

<b>b.</b> .	Assessment Measures/Methods for Intended Operational Outcomes:	c. Performance Objectives (Targets/Criteria) for Operational Assessment Measures/Methods:				
1.	Operational Assessment Measure/Method 1 Annual Review of Faculty CVs	Objective (Target/Criterion) for Measure/Method 1 90% of full-time faculty will attend at least two professional conferences in a period of five years				
2.	Operational Assessment Measure/Method 2  New Hire Resumes	Objective (Target/Criterion) for Measure/Method 2 90% of our new faculty will have at least 5 years of experience in their field of business				
3.	Operational Assessment Measure/Method 3 Advising Report	Objective (Target/Criterion) for Measure/Method 3 At least 90% of the students will attend an advising session once each semester				

## d. Summary of Results from Implementing Operational Assessment Measures/Methods:

- 1. 30% of the faculty members have attended two professional conferences in their first year after accreditation.
- 2. 90% of faculty members have at least five years of experience in their field of business.
- 3. 98% of the students did attend an advising session at least once in the last two semester

## e. Summary of Achievement of Intended Operational Outcomes:

			Operational Assessment Measures/Methods						
	Intended Operational Outcomes (IOOs)	Operational Assessment Measure/ Method 1 Performance Target Was	Operational Assessment Measure/ Method 2 Performance Target Was	Operational Assessment Measure/ Method 3 Performance Target Was	Operational Assessment Measure/ Method 4 Performance Target Was	Operational Assessment Measure Method 5 Performance Target Was	Operational Assessment Measure/ Method 6 Performance Target Was	Operational Assessment Measure/ Method 7 Performance Target Was	Operational Assessment Measure/ Method 8 Performance Target Was
1.	Intended Operational Outcome 1	Not met							
2.	Intended Operational Outcome 2	Not met							
3.	Intended Operational Outcome 3	Met							

## Proposed Courses of Action for Improvement in Operational Outcomes for which Performance Targets Were Not Met:

Course of Action 1: Take steps to ensure that all faculty members participate in two professional conferences in their field of business within the next five academic years.

Course of Action 2: In our hiring process, we will ensure that at least 90% of our faculty have at least 5 years of business experience.

#### 7. Outcomes Assessment Plan for the Academic Business Unit

The IACBE strategy for continuous quality improvement is an ongoing process of continuous quality improvement. As such, based on your analysis of the results provided above, provide a copy of a revised – forward looking – Outcomes Assessment Plan (OAP) as a separate MS WORD document This OAP should encompass any changes that have been made based on the above (and any prior year) outcomes assessments (e.g. changes to goals, intended learning or operational outcomes, assessment measures, and targets). The OAP must follow the current IACBE template and requirements. For more information on the OAP, refer to the Member Resource page of the IACBE website.

#### **OAP Submission instructions:**

Using the current IACBE template, the OAP is to be submitted as a separate Word document.

OAP appendices are to be collected and submitted as a separate folder "OAP Appendices" and may be in any file format.

## 8. Compliance with Accreditation Principles

This section is a self-assessment of your compliance with the IACBE's Accreditation Principles for the Accreditation of Business Programs.

For each of the IACBE's Accreditation Principles, indicate if you believe you are in compliance with the principle. If you indicate that you are not incompliance, describe the business unit's action plan to come in to compliance with the principle. If your self-assessment indicates you are in compliance but identifies areas for improvement to be in compliance, check the "Needs Improvement" option and describe the business unit's action plan for addressing the issues. Add as many lines as required for your response.

Please refer to the Self-Study Manual for the details on meeting compliance with the IACBE's Accreditation Principles. The manual is available in the Members Only Resources section of the IACBE website.

Principle 1.1: Commitment to Integrity, Responsibility, and Ethical Behavior
Is the academic business unit in compliance with the principle?YesX_ Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:
With the new curriculum in place, it is imperative the ISLOs will be reviewed to ensure that it is aligned with the program mission and the program objectives.  The assessment instrument will be further reviewed to reflect that it measures the ISLOs well and all students graduating from the program will be mandated to take that comprehensive exam. Also, a new assessment instrument for the capstone project in the BSBA program will be developed (along with rubrics for assessment) To assess all the ISLOs.
Principle 2.1: Assessment Planning
Principle 2.1. Assessment Planning
Is the academic business unit in compliance with the principle? X Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:
Principle 2.2: Assessment of Student Learning and Operational Effectiveness
Is the academic business unit in compliance with the principle?YesX_ Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:
With the new curriculum in place, it is imperative to review the operational effectiveness to ensure alignment with the program mission and the program objectives.

Principle 2.3: Continuous Quality Improvement
Is the academic business unit in compliance with the principle?X_Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:
Principle 3.1: Strategic Planning
Is the academic business unit in compliance with the principle?X_Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:
Principle 4.1: Business Program Development and Design
Is the academic business unit in compliance with the principle?X_Yes Needs Improvement No  If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:
Principle 4.2: Curricula of Undergraduate-Level Business Programs
Is the academic business unit in compliance with the principle? X_Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:
Principle 4.3: Curricula of Master's-Level Business Programs
Is the academic business unit in compliance with the principle?X_Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:
Principle 4.4: Curricula of Doctoral-Level Business Programs
Is the academic business unit in compliance with the principle?Yes Needs Improvement No N/A

Principle 4.4: Curricula of Doctoral-Level Business Programs
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:
Drive into A.C. International Dimensions of Business
Principle 4.5: International Dimensions of Business
Is the academic business unit in compliance with the principle?X_Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:
Principle 4.6: Information Technology Skills
Is the academic business unit in compliance with the principle?X_Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle
Principle 4.7: Curriculum Review, Renewal, and Improvement
Is the academic business unit in compliance with the principle? X Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:
Principle 5.1: Qualifications of Business Faculty
Is the academic business unit in compliance with the principle?X_Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:
Principle 5.2: Deployment of Business Faculty
Is the academic business unit in compliance with the principle? X Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:

Principle 5.2: Deployment of Business Faculty
Is the academic business unit in compliance with the principle?X_Yes Needs Improvement No
Principle 5.3: Scholarly and Professional Activities of Business Faculty
Is the academic business unit in compliance with the principle? X Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:
Principle 5.4: Professional Development of Business Faculty
Is the academic business unit in compliance with the principle?X_Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:
Principle 5.5: Evaluation of Business Faculty
Is the academic business unit in compliance with the principle?X_Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:
Principle 6.1: Admissions Policies and Procedures
Is the academic business unit in compliance with the principle?X_Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:
Principle 6.2: Academic Policies and Procedures
Is the academic business unit in compliance with the principle?X_Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:

Principle 6.2: Academic Policies and Procedures
Is the academic business unit in compliance with the principle?X_Yes Needs Improvement No
Principle 6.3: Career Development and Planning Services
Is the academic business unit in compliance with the principle?X_Yes Needs Improvement No  If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to
compliance with the principle:
Principle 7.1: Financial Resources Supporting Business Programs
Is the academic business unit in compliance with the principle?X_Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:
Principle 7.2: Facilities Supporting Business Programs
Is the academic business unit in compliance with the principle?X_Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:
Principle 7.3: Learning Resources Supporting Business Programs
Is the academic business unit in compliance with the principle? X Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:
Principle 7.4: Technological Resources Supporting Business Programs
Is the academic business unit in compliance with the principle?X_Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:

Principle 7.4: Technological Resources Supporting Business Programs
Is the academic business unit in compliance with the principle?X_Yes Needs Improvement No
Principle 7.5: Other Instructional Locations
Is the academic business unit in compliance with the principle?Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:  N/A
Principle 8.1: External Linkages with the Business Community
Is the academic business unit in compliance with the principle?X_Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:
Principle 8.2: External Accountability
Is the academic business unit in compliance with the principle? X Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle:
Principle 9.1: Innovation in Business Education
Is the academic business unit in compliance with the principle?X_Yes Needs Improvement No
If you responded "no" or "Needs Improvement", provide the Course of Action to bring the program(s) in to compliance with the principle: